



REPUBLIC OF ESTONIA
STATE SHARED SERVICE CENTRE

To whom it may concern

Ours 13.01.2026 no 3-21/26/110-1

Employment Certificate

This is to certify that Peogi Kaibald has been employed by the State Shared Service Centre (Riigi Tugiteenuste Keskus) since 06 May 2020.

She is currently working as a Service Designer – Business Analyst on a full-time basis. Her employment relationship is ongoing.

Her main duties include analysing and consolidating business requirements and rules, analysing and improving processes and services, preparing business input for IT developments, assessing the business value of developments, participating in testing activities, and contributing to the simplification of support schemes and services.

Employer details:

State Shared Service Centre (Riigi Tugiteenuste Keskus)
Lõkke tn 4, Keskklinna linnaosa, Tallinn, Harju County 10122, Estonia

Yours sincerely,

Heili Susi
Head of Personnel and Administration Department
State Shared Service Centre

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